



**Public Hospital District No.1: Board of Commissioners Meeting Agenda**  
**Wednesday April 23, 2025 | 5:30 PM**  
**Arleen Blackburn Conference Room and Zoom Connection**

All times listed are approximates and not a true indication of the amount of time to be spent on any area.

|              |   |                     |                                       |
|--------------|---|---------------------|---------------------------------------|
| <b>I.</b>    | <b>Call to Order</b>  | 5:30                | Shari Campbell                        |
| <b>II.</b>   | <b>Pledge of Allegiance</b>   | 5:30                | Shari Campbell                        |
| <b>III.</b>  | <b>Consent Agenda</b>   | 5:30                | Shari Campbell                        |
|              | All consent agenda items will be approved by the Board with a single motion. Any of the following individual items may be pulled for discussion at the request of a commissioner.   |                     |                                       |
|              | <ul style="list-style-type: none"> <li>Meeting Agenda</li> <li>March 26, 2025 Board Meeting Minutes</li> </ul>  |                     |                                       |
|              | <b>Previous Month's Warrants Issued:</b>  | 10126184 – 10126450 | 03/15/2025 – 04/11/2025 \$ 802,290.19 |
|              | <b>Accounts Payable EFT Transactions:</b>   | 20250037 – 20250050 | 03/15/2025 – 04/11/2025 \$ 559,556.49 |
|              | <b>Payroll EFT Transactions:</b>  | 25455 – 25886       | 03/15/2025 – 04/11/2025 \$ 981,642.52 |
|              | <b>Payroll Warrant Numbers:</b>   | 80050               | 4/4/2025 \$ 146.53                    |
|              | <ul style="list-style-type: none"> <li>March 2025 Bad Debt</li> </ul>   |                     |                                       |
| <b>IV.</b>   | <b>(Action Item) New Commissioner Appointment Position No. 4</b>  | 5:35                | Commissioners                         |
| <b>V.</b>    | <b>Oath of Office</b>   | 5:40                | Megan Baker                           |
| <b>VI.</b>   | <b>Community Input</b>  | 5:45                | Commissioners                         |
|              | Public comments concerning employee performance, personnel issues, or service delivery issues related to specific patients will not be permitted during this public comment portion of the meeting. Public comments should be limited to three minutes per person.  |                     |                                       |
| <b>VII.</b>  | <b>CM Values</b>  | 5:50                | Diane Blake                           |
| <b>VIII.</b> | <b><u>Committee Reports</u></b>   | 5:55                |                                       |
|              | a. Finance Committee  |                     | Tom Baranouskas                       |
|              | b. Governance Committee   |                     | Shari Campbell                        |
|              | <ul style="list-style-type: none"> <li><b>MOTION:</b> Approve Board Committee &amp; Liaison Appointments</li> </ul>   |                     |                                       |
|              | c. Board Quality Rounding   |                     | Tom & Cary                            |
|              | d. Part-time Resident Advisory Council  |                     | Shari Campbell                        |
|              | <ul style="list-style-type: none"> <li><b>MOTION:</b> Approve Part-time Resident Advisory Council Member Appointments</li> </ul>  |                     |                                       |
| <b>IX.</b>   | <b><u>Discussions &amp; Reports</u></b>   | 6:25                |                                       |
|              | a. Q1 Organizational Dashboard Review   |                     | Diane Blake                           |
|              | <ul style="list-style-type: none"> <li>What are the leading indicators of success or early warning signals of problems for our organization? How are we doing in regard to them?</li> <li>Are we measuring what matters most for our strategic progress?</li> </ul>   |                     |                                       |
|              | b. CHNA Update  |                     | Diane Blake                           |
|              | c. EMS Levy Results   |                     | Commissioners                         |
| <b>X.</b>    | <b><u>Action Items</u></b>  | 6:55                | Commissioners                         |
|              | a. <b>MOTION:</b> Approve Credentialing   |                     |                                       |
|              | b. <b>MOTION:</b> Approve Ambulance Purchase  |                     |                                       |
|              | c. <b>MOTION:</b> Approve Master Facilities Planning  |                     |                                       |
| <b>XI.</b>   | <b>March Financials</b>   | 7:15                | Marianne Vincent                      |
| <b>XII.</b>  | <b>Administrator Report</b>   | 7:30                | Diane Blake                           |
| <b>XIII.</b> | <b>Board Action Items</b>   | 7:50                | Commissioners                         |
| <b>XIV.</b>  | <b>Meeting Evaluation/Commissioner Comments</b>   | 7:55                | Commissioners                         |
|              | <ul style="list-style-type: none"> <li>What topics should come back at a future meeting for more discussion? What additional information is needed to deepen your understanding?</li> <li>Were there any agenda items for which you need more information from management? What additional information would be helpful?</li> <li>What would have helped the meeting be more efficient, without sacrificing important discussion time?</li> </ul> |                     |                                       |
| <b>XV.</b>   | <b>Adjournment</b>  | 8:05                | Shari Campbell                        |

# BOARD CALENDAR REMINDERS

|                    |                             |                                  |          |
|--------------------|-----------------------------|----------------------------------|----------|
| May 6, 2025        | Community Engagement Night  | Leavenworth Festhalle            | 4:00 PM  |
| May 7, 2025        | Medical Staff Meeting       | Arleen Blackburn Conference Room | 7:00 AM  |
| May 13, 2025       | Q2 Open Forum               | Arleen Blackburn Conference Room | 12:30 PM |
| May 14, 2025       | Q2 Open Forum               | Arleen Blackburn Conference Room | 11:30 AM |
| May 15, 2025       | Q2 Open Forum               | Arleen Blackburn Conference Room | 5:15 PM  |
| May 15, 2025       | Q2 Open Forum               | Arleen Blackburn Conference Room | 12:00 PM |
| May 17, 2025       | Healthcare Week Street Fair | Behind the Hospital              | 11:00 AM |
| May 21, 2025       | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| May 31, 2025       | CM Health & Safety Fair     | Alpine Lakes Elementary          | 11:00 AM |
| June 11, 2025      | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| June 16, 2025      | CMF Golf Classic            | Kahler Mountain Club             | All Day  |
| June 22-25, 2025   | WSHA Annual Conference      | Campbell's Resort, Chelan, WA    | All Day  |
| July 16, 2025      | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| August 6, 2025     | Medical Staff Meeting       | Arleen Blackburn Conference Room | 7:00 AM  |
| August 12, 2025    | Q3 Open Forum               | Arleen Blackburn Conference Room | 12:30 PM |
| August 13, 2025    | Q3 Open Forum               | Arleen Blackburn Conference Room | 11:30 AM |
| August 14, 2025    | Q3 Open Forum               | Arleen Blackburn Conference Room | 5:15 PM  |
| August 15, 2025    | Q3 Open Forum               | Arleen Blackburn Conference Room | 12:00 PM |
| August 20, 2025    | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| August 21, 2025    | Community Block Party       | TBD                              | TBD      |
| September 17, 2025 | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| October 1, 2025    | Medical Staff Meeting       | Arleen Blackburn Conference Room | 7:00 AM  |
| October 22, 2025   | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| November 11, 2025  | Q4 Open Forum               | Arleen Blackburn Conference Room | 12:30 PM |
| November 12, 2025  | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |
| November 12, 2025  | Q4 Open Forum               | Arleen Blackburn Conference Room | 11:30 AM |
| November 13, 2025  | Q4 Open Forum               | Arleen Blackburn Conference Room | 5:15 PM  |
| November 14, 2025  | Q4 Open Forum               | Arleen Blackburn Conference Room | 12:00 PM |
| November 18, 2025  | Community Engagement Night  | Leavenworth Festhalle            | TBD      |
| December 10, 2025  | CMF Board Meeting           | Arleen Blackburn Conference Room | 9:00 AM  |

## Values

**Commitment** – We demonstrate our pursuit of individual and organizational development by always going above and beyond to find the answer, discover the cause, and advocate the most appropriate course of action.

**Community** – We demonstrate our effectiveness and quality in complete transparency with each other and in line with the values of our medical center.

**Empowerment** – We prove our promise to patients and our dedication to both organization and community through the manner in which we empower each other and carry out each action.

**Integrity** – We set a strong example of behavioral and ethical standards by demonstrating our accountability to patient needs and our devotion to performing alongside one another as we exhibit our high standards each and every day.

**Quality** – We demonstrate an exceptional and enduring commitment to excellence. We are devoted to processes and systems that align our actions to excellence, compassion and effectiveness on a daily basis.

**Respect** – We embrace equality on a daily basis through positive, personal interactions and recognize the unique value within each of our colleagues, patients, and ourselves.

**Transparency** – We demonstrate complete openness by providing clear, timely and trusted information that shapes the health, safety, well-being and stability of each other and our community.