



**Annual Board Retreat**  
**Icicle Village Resort**  
**Wedge Mountain Room**  
**November 15, 2022**

<b>Time</b>	<b>Agenda Item</b>	<b>Lead</b>
8:00 – 8:30 AM	Breakfast & Social Time	
8:30 – 9:00 AM	Welcome, Deliverables for the Day, Ice Breaker	Jody Carona
9:00 – 9:30 AM	Optimizing caring for patients in the clinic, emergency department, and hospital: A Provider Coverage Discussion	Jody/Dr. Butruille
9:30 – 10:40 AM	Overview of Market <ul style="list-style-type: none"><li>• Growth, utilization trends, competitors, comparisons</li></ul> Key CHNA Data Findings Community Survey Findings	Jody Carona
10:40 – 10:55 AM	Break	
10:55 – 11:30 AM	Discussion: <ul style="list-style-type: none"><li>• What is the data telling us?</li><li>• What does it mean for our community? For staff and providers?</li></ul>	Jody Carona / All
11:30 - noon	Refresh on pillars and current strategic plan	Diane Blake
12:00 – 12:30 PM	Lunch	
12:30 – 1:10 PM	Debrief from morning Financial, operational and access to care overview	Jody Carona
1:10 – 1:30 PM	Small group breakouts on data and its implications: <ul style="list-style-type: none"><li>• What are our priorities for the community?</li><li>• What are our priorities for assuring access?</li><li>• What are our priorities for facility performance?</li></ul>	Jody Carona / All
1:30 – 1:50 PM	Small groups report back	All
1:50 – 2:10 PM	Discussion to achieve consensus on CHNA priorities and market data: how do they factor into strategic plan? <ul style="list-style-type: none"><li>• What is still on the plate?</li><li>• What did we miss?</li><li>• How do we prioritize?</li></ul>	Jody Carona / All
2:10 – 2:25 OM	Break	
2:25 – 2:50 PM	Small group breakouts: strategic planning priorities for hospital and clinic operations and finance: <ul style="list-style-type: none"><li>• Use the pillars</li><li>• What does this replace/update/continue?</li></ul>	Jody Carona / All
2:50 – 3:10 PM	Report back on strategic planning priorities: <ul style="list-style-type: none"><li>• What best supports patient access, staff and provider recruitment and retention?</li><li>• What best supports the bottom line?</li><li>• How to prioritize?</li></ul>	All

3:10 – 4:15 PM	Bringing it all together, next steps, debrief on retreat process and discussion	Jody Carona
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Packet Materials

- Icicle Resort Map
- Agenda
- Pillars and long term objectives
- Current year strategic plan goals
- Organizational risks