CASCADE MEDICAL
PARTNERS IN YOUR HEALTH

Public Hospital District No.1: Board of Commissioners Meeting Agenda

Wednesday September 23, 2026 | 5:00 PM

Arleen Blackburn Conference Room and Zoom Connection

All times listed are approximate and not a true indication of the amount of time to be spent on any area.

I.	**Call to Order**	5:00	Shari Campbell
II.	**Pledge of Allegiance**	5:00	Shari Campbell
	• **Consent Agenda**	5:00	Shari Campbell

All consent agenda items will be approved by the Board with a single motion. Any of the following individual items may be pulled for discussion at the request of a commissioner.

- Meeting Agenda
- July 22 Board Meeting Minutes
- Policies: Capital Spending Approval Matrix, Financial Assistance, Financial Management, Non-payroll Warrant / EFT Release, Conflict of Interest, Open Public Meetings, Risk Management Program

Previous Month's Warrants Issued:	10128672 -- 10128827	07/12/2026 – 09/11/2026	$ 841,505.28
Accounts Payable EFT Transactions:	20260086 – 20260112	07/12/2026 – 09/11/2026	$ 1,589,506.34
Accounts Payable ACH Transactions:	EP15821 – EP15870 ; EP15906 – EP15936 ; EP15962 – EP15994 ; EP16024 – EP16065 ; EP16084 – EP16135 ; EP16163—EP 16198 ; EP16220 – EP16258 ; EP16287 – EP16327 ; EP16343 – EP16395	07/12/2026 – 09/11/2026	$ 1,534,449.34
Payroll EFT Transactions:	33166 – 34108	07/12/2026 – 09/11/2026	$ 2,194,669.10

- Bad Debt: July & August 2026

III.	**Community Input** Public comments concerning employee performance, personnel issues, or service delivery issues related to specific patients will not be permitted during this public comment portion of the meeting. Public comments should be limited to three minutes per person.	5:00	Commissioners
IV.	**CM Values**	5:05	Diane Blake
V.	**Committee Reports**	5:10	
	a. Medical Staff (8/5)		Jessica Kendall
	b. Quality Oversight Committee (8/3)		Jessica Kendall
	c. Governance Committee (9/2)		Shari Campbell
VI.	**Discussion / Report**	5:25	
	a. Master Facilities Plan Update		Diane Blake
	b. Risk Work Overview		Melissa Grimm
	c. First Reading of Draft 2027 Budget		Marianne Vincent
	d. Board Portal Update		Shari Campbell & Julie Pankow
VII.	**Action Items**	6:50	Commissioners
	a. **MOTION**: Approve Credentialing		
	b. **MOTION**: Approve Surplus Equipment		
	c. **MOTION**: Authorize CEO Signature: Approval of WSNA Contract		
	d. **MOTION**: Approve Community Member Appointment to Finance Committee		
	e. **MOTION**: Approve Delineation and Request of Limited Privileges: Emergency Department		
VIII.	**August Financial Report**	7:20	Marianne Vincent
IX.	**Administrator Report**	7:30	Diane Blake
X.	**Board Follow Up Items / Meeting Evaluation / Commissioner** Roundtable discussion to evaluate meeting topics and identify opportunities for improvement.	7:50	Commissioners
XI.	**Adjournment**	8:00	Shari Campbell

BOARD CALENDAR REMINDERS

Date	Event	Commissioners (Max 2 for non-Open Public Meetings)	Location	Time
October 1, 2026	Board Retreat, Day 1	All	Sleeping Lady	TBD
October 2, 2026	Board Retreat, Day 2	All	Icicle Village Resort	All Day
October 7, 2026	Medical Staff		ABC Room	7:00 AM – 8:30 AM
October 13, 2026	Community Outreach & Awareness Committee	Shari & Jessica	Admin Conference Room	1:00 PM – 3:00 PM
October 21, 2026	CMF Board Meeting		ABC Room	9:00 AM-11:00 AM
October 24, 2026	Part-time Resident Advisory Council		ABC Room	9:30 AM-12:00 PM
October 26, 2026	Finance Committee	Cary & Julie	Admin Conference Room	9:00 AM – 11:00 AM
October 28, 2026	Board Meeting		ABC Room	5:00 PM
November 9, 2026	Governance Committee	Shari & Cary	Admin Conference Room	9:00AM -- 11:00 AM
November 11, 2026	CMF Board Meeting		ABC Room	9:00 AM-11:00 AM
November 16, 2026	Quality Oversight Committee	Jessica & Dr. Knight	Clinic Conference Room	10:00 AM – 12:00 PM
November 17, 2026	Community Engagement Night		Leavenworth Festhalle	4:00 PM – 7:00 PM
November 18, 2026	Board Meeting		ABC Room	5:00 PM
December 1, 2026	Q4 Open Forum		ABC Room	12:00 PM – 12:30 PM
December 2, 2026	Q4 Open Forum		ABC Room	12:15 PM – 12:45 PM
December 3, 2026	Q4 Open Forum		ABC Room	11:30 AM – 12:00 PM
December 4, 2026	Q4 Open Forum		ABC Room	12:00 PM – 12:30 PM
December 4, 2026	CM Holiday Party		TBD	TBD
December 7, 2026	Finance Committee	Cary & Julie	Admin Conference Room	9:00 AM – 11:00 AM
December 9, 2026	CMF Board Meeting		TBD	TBD
December 16, 2026	Board Meeting		ABC Room	5:00 PM

Values

Commitment – We demonstrate our pursuit of individual and organizational development by always going above and beyond to find the answer, discover the cause, and advocate the most appropriate course of action.

Community – We demonstrate our effectiveness and quality in complete transparency with each other and in line with the values of our medical center.

Empowerment – We prove our promise to patients and our dedication to both organization and community through the manner in which we empower each other and carry out each action.

Integrity – We set a strong example of behavioral and ethical standards by demonstrating our accountability to patient needs and our devotion to performing alongside one another as we exhibit our high standards each and every day.

Quality – We demonstrate an exceptional and enduring commitment to excellence. We are devoted to processes and systems that align our actions to excellence, compassion and effectiveness on a daily basis.

Respect – We embrace equality on a daily basis through positive, personal interactions and recognize the unique value within each of our colleagues, patients, and ourselves.

Transparency – We demonstrate complete openness by providing clear, timely and trusted information that shapes the health, safety, well-being and stability of each other and our community.